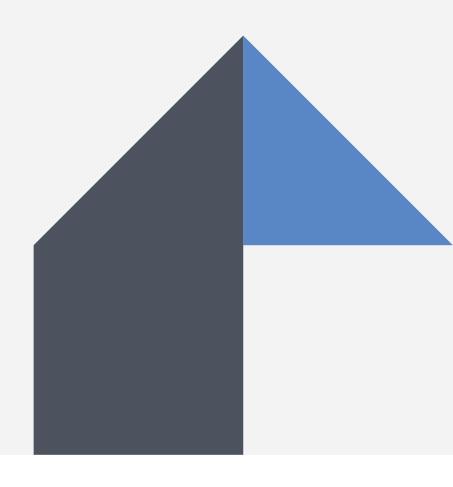
Actuaries' Role in National Economy, Public Finance & Healthcare Reforms

Safder Jaffer, FIA | Managing Director & Consulting Actuary MAY 9, 2023





Agenda

- Redefining the Actuarial Role
- The Actuarial Role in Healthcare
- The Actuarial Role in Pensions
- The Actuarial Role in Other Key Areas
- The Future



Redefining an actuary?

- The Actuarial profession is a very diverse field with widespread application.
- Data collection, even within the Insurance industry, varies greatly. Data collection in Motor and Marine lines looks very different to a mandated MDS assessment in health insurance.
- Product Development will also differ depending on Industry and Sector involved.
- Is it time for actuaries to specialize and focus on specific practice?



"The actuary who is only an actuary... is not an actuary."

- Frank Redington



Notable Challenges in the MENA region

Solvency challenges & optimizing capital	Lack of disclosures and clear definition for the role of brokers/distributers	Limited regulators who mandate regular reports by actuaries	Below par quality of data collected
Inadequate analysis & lack of standardized reporting	Risk analysis – Covid, Climate Change & Impact on solvency	Deficits in pension funds	Rising costs of healthcare

Milliman

Actuarial Role in Healthcare

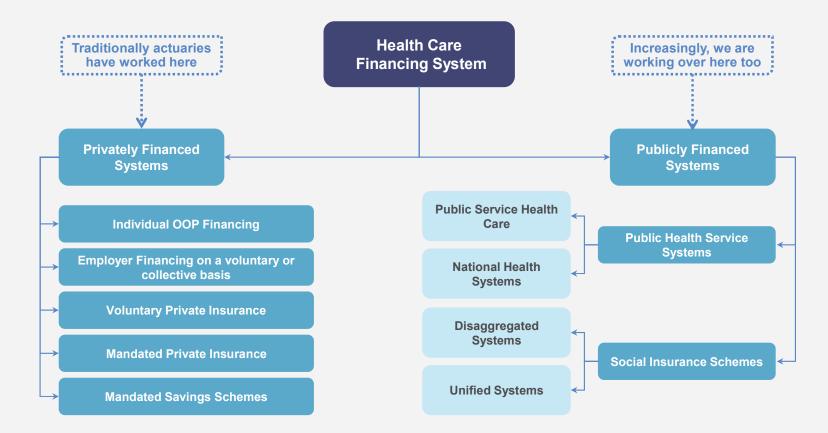
Challenges facing healthcare in MENA Region

- Rising cost of healthcare benefits
- Diverse demographic: Middle East is a young and rapidly growing population
- Unstable population means limited incentive for population health management
- Increasing burden of disease: diabetes, obesity
- Deregulated supply side , provider challenges
- Lack of complete and quality data
- Lack of insurance sector maturity in healthcare

Some Actuarial Solutions

- Improving definitions of benefits
- Benchmarking health systems performance on a risk-adjusted basis.
- Enhanced data structures and analytics
- Building models to show allocation of risk to stakeholders to ensure all parties understand the risk they are assuming.
- Isolating the impact of risk factors on healthcare trends and modelling future utilization.
- Implementation of population health management analytics to identify high risk beneficiaries and support PHM initiatives
- Implementation of alternative reimbursement mechanisms to share risk with providers

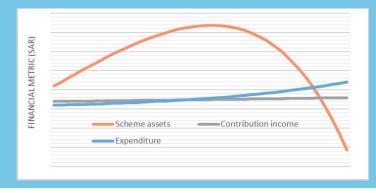
Actuarial Role in Healthcare



Actuarial Role in Pensions

Challenges facing Pensions Funds in MENA Region

- Growing fund deficit of public schemes
- Rich defined benefits (including early retirement) for citizens
- Parametric and structural reforms are needed
 - Parametric reforms involve keeping schemes in same format but adapting a new subset of parameters. (e.g. increase in contribution rates from policyholders)
 - Structural Reforms include migration to Defined Contribution frameworks
- Regulation of privatized pension schemes



Actuarial Solutions

- Regular Accounting Valuations (IAS 19)
- Software Support
- Scenario Testing for impact on fund position
- Defined Contribution (DC) Schemes
- Inter-Scheme Transfers
- Benefit Package Design, Funding & Payment Mechanisms
- Actuarial Valuation reviews
- Scenario Analysis of Late retirement vs. Unemployment Rate in Youth

Actuarial Reforms in Other Key Areas

- Introducing and implementing new financial reporting standards (IFRS 17)
- Introducing Telematics in Motor Insurance in order to gain a better understanding of the risks specific to each driver and thus offer better pricing and enhanced road safety incentives
- Performing Reserving calculations to estimate the total cost of all claims across all product lines.
- Skilled Personnel support to Central Bank/Regulators for regulatory assessment and refinery.
- Advising on possible policies to be mandated in order to effectively combat low insurance penetration in some MENA countries.

The Future



"Actuaries should not be content merely to operate as backroom technicians. There is a duty to come forward and to speak out on these questions of national finance – to be prepared to contribute in a forceful and non-partisan way every time the pension debate resurfaces" Frank Redington



Thank you

Safder Jaffer safder.jaffer@milliman.com

